

strike and ultimately, the temporary closing of the Society.

He was active in the Bibliographical Association of America, which he served as president in 1972-73, and the New York State Historical Association of which he was a trustee. Over the years, he attended several AAS meetings, the last one in April 1997 in Denver.

Caroline F. Sloat

ROBERT K. MASSEY

Community service was the center of Bob Massey's adult life, first in his native Worcester and, after 1983, in Jaffrey, New Hampshire. He had a joyful commitment to both his hometowns. He was enthusiastically generous with his time, counsel, and money in those causes that appealed to him. Until his death at 85 in Jaffrey on May 26, 1999, he provided leadership for many organizations.

Born in Worcester on May 25, 1914, he attended North High School in that city before going to Amherst College, from which he graduated in 1937. He also attended Harvard Business School. Returning to Worcester he worked at Heald Machine Company for thirteen years before switching careers by joining the New York Stock Exchange firm of Spencer Trask, becoming the manager of the local office. By 1966 he decided to stop working in the traditional sense. He did not retire but devoted the last thirty-three years of his life to volunteer service.

Worcester offered many opportunities for a man with intelligence, patience, and energy. Bob loved Worcester, but with a critical eye. He found areas of need and was a visionary in seeking solutions. His dissatisfaction with the governance of the city in the 1940s led him to be an organizer of the Citizens Plan E Association, which persuaded the voters to abandon the old ward

system for a professional city manager. This reform has survived many challenges. Later he participated on a task force that secured a \$10,000,000 grant from the federal Model Cities Program and then headed the Worcester Cooperative Council that monitored the program.

The education of the young occupied much of his energies. Service on the board of Shepherd Knapp School gave him a chance to participate in an innovative program in secondary education. The Dynamy Program for high school students got his help, as did the Elm Park School for Early Childhood Development. He was active in the Children's Friend Society, serving as treasurer and president. For many years he was a trustee of Clark University and co-chair of the board for five years, where his expertise in financial and administrative matters was invaluable. When he retired as an active trustee, Clark awarded him an honorary LL.D. As an honorary trustee he continued to be useful, attending most trustee meetings until his death.

Reacting to the growing drug problems, he helped organize the Worcester Area Drug Coalition in 1970 and became its first president. Today that entity is known as Community Healthlink and has grown into a substance abuse center for the county, serving more than 18,000 clients a year. In 1992 Healthlink honored Bob as a founder, friend, and longtime supporter.

He was a leader of the First Unitarian Church in Worcester and of the First Church in Jaffrey. In Worcester he served as treasurer and moderator, and in Jaffrey he was head of the board of trustees and was a member of the investment committee.

Perhaps his greatest legacy is the foundation that he helped incorporate in 1975. He brought a group together to organize what is now the Greater Worcester Community Foundation, with assets of about \$80,000,000. Here was an opportunity to unite the community in support of many kinds of philanthropy. Gifts, large and small, were received from all parts of the country. The planning took months and the result has been enormously beneficial to the community, not merely for the weight of the money col-

lected and distributed, but for the spirit of philanthropy that is fostered by the organization.

Bob served on many boards as a thoughtful participant in hundreds of meetings. Among these organizations were the Worcester Five Cents Savings Bank, Worcester Mutual Fire Insurance Company, Paul Revere Courier Fund, Memorial Hospital, Child Welfare League of America, and the Worcester Chamber of Commerce.

He was elected to AAS in 1977 and attended twelve meetings, annual or semiannual, in the next few years.

His wife of sixteen years, Nancy (Hewson) Massey, a son, Robert K. Massey, Jr., and a daughter, Tucker Clark, survive him, as do his stepsons, James C. Smith and Peter H. Smith, and a stepdaughter, Robin T. Smith. His first wife, Barbara (Steinert) Massey, the mother of his children, died in 1972.

While Bob is remembered by the communities he called home for his many generous actions, he regarded the members of his family as his first interest and gave them every kind of support. In providing for his community and his family he managed to maintain a sense of proportion born of wisdom and a strong faith in humanity. He persisted in seeking remedies to challenges without becoming confrontational. Patience, persuasion, and a sense of humor were the tools of his success.

Henry B. Dewey

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